

IBS INDUSTRY CASE STUDY - TRAVEL COMPANY

Summary: Freeing up the Business Owners Time to Grow the Business

Industry: Travel Company

Business in Profile: Growing profitable business. As business has grown, the demands on

business owner's time and skills have grown too. There has been a

challenging environment, with falling airline ticket commissions and a growing tendency for people to make their own travel arrangements (due to low air fare

airlines and increased use of the internet).

The Challenges: Business Owner wishes to grow business whilst reducing the hours spent

working in the business. The need to refocus on strategic business issues and

growing the business rather than day to day operational issues.

What we've done: Initial strategies have centred on getting business owner clearly focused on

what the business is looking to achieve, and putting in processes to monitor

closely and routinely its progress against these goals.

Where we are now: We are examining the role of the staff in helping the business achieve its

objectives, and restating their roles so that the management and staff are clear of their roles and responsibilities in achieving the key objectives of the

business.

We are now starting to focus on clearly defining the client base of the business

and its target client base to focus our marketing.

We are also measuring and developing key performance indicators for their

sales and marketing function, to focus on areas for improvement and to

monitor and manage this area going forward.

Where we are going? Client is on the way to having a more focused and routinely managed

business, which will lead to improvements in how the business owner is spending his time and will mean the business will be more self operating, which will allow the business owner to focus more on growing the business

and to have more personal time.

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